## **OXFORD BROOKES UNIVERSITY RACE EQUALITY ACTION PLAN 2017/18**

This document pulls out the key race equality actions to be initiated or completed over a given academic year to ensure that the broader institutional Race Equality Strategy (RES) is successfully managed and achieves all of its objectives. By creating the action plan in this way it is hoped that the objectives will be more manageable and realistic, whilst still emphasising the commitment of Oxford Brookes to race equality as part of its equality, inclusion and diversity agenda. [N.B. Actions already completed in this academic year have not been included.]

| Planned action or objective   | Key activities   | Person/s<br>Responsible   | Success criteria and outcome  |
|---|--|---|---|
| A1 Ensure OBU has appropriate data to implement, monitor and enhance its strategy on race equality.                           | A1.1 Initiate project of cross-<br>institutional promotion of self-<br>declaration of protected<br>characteristics on paperwork.<br>A1.2 Systematic data collection<br>in relation to ethnicity of staff<br>and students | A1.1-A1.2 Director of HR/SMT  | Statistical decrease in staff/students with 'unknown' ethnicity status. Quality and completeness of data improved.  |
| <b>B1</b> Set up infrastructures to promote race equality at OBU  | B1.1 Review and enhance membership of RESG. B1.2 Establish/ enhance BME staff and student networks. B1.3 Actively promote EDI newsletter ensuring race equality features in this.  | B1.1-B1.3 Chair of Race<br>Equality Steering Group<br>(RESG)/EDI Adviser for<br>Students/EDI Adviser<br>for Staff | More visible and transparent commitment to race equality with senior-level commitment.  |
| C1. Improve OBU profile as employer of choice for BME candidates through targeted action to diversify the pool of applicants. | C1.1 Analyse recruitment and selection data via pilot project in Business School; review all appointments and identify any key areas where potential bias is evident.  | C1.1-C1.2 HR Business<br>Partner to Business<br>School and EDI Adviser  | A statistical increase in the number of job applications received from BME applicants. BME applicants shortlisted and appointed in proportion to number that apply. |

|                                     | C1 2 December C1 4 -b -            |                          |  |
|-------------------------------------|------------------------------------|--------------------------|--|
|                                     | C1.2 Based on C1.1 above,          |                          |  |
|                                     | undertake review of sample of      |                          |  |
|                                     | recruitment decisions              |                          |  |
|                                     | paperwork and report               |                          |  |
|                                     | recommendations to SMT.            | C1.3 Director of HR/ all |  |
|                                     | C1.3 Review placement of           | PVC Deans, Directors     |  |
|                                     | vacancy advertising to ensure      | and Faculty Head of      |  |
|                                     | appropriate encouragement is       | Operations.              |  |
|                                     | given to potential BME             |                          |  |
|                                     | candidates. Agree and include a    |                          |  |
|                                     | 'positive action statement' in all |                          |  |
|                                     | recruitment advertising.           |                          |  |
| E2. Enhance BME staff experience in | E2.1 Ensure greater support for    | E2.1-E2.3 PVC Staff      | Enhanced inclusivity across institution.         |
| relation to social and cultural     | existing staff groups and          | Experience/ EDI Adviser  | Greater number of opportunities created for      |
| opportunities in order to diversify | networks in order to maximise      | for Staff.               | social and cultural interactions. Improved staff |
| the institutional culture more      | inclusivity and create             |                          | survey results.                                  |
| generally.                          | opportunities for social/cultural  |                          |  |
|                                     | interaction.                       |                          |  |
|                                     | E2.2 Populate and update EDI       |                          |  |
|                                     | events calendar with links to      |                          |  |
|                                     | local community events and         |                          |  |
|                                     | networks and encourage BME         |                          |  |
|                                     | staff to contribute to this.       |                          |  |
|                                     | E2.3 Establish annual social       |                          |  |
|                                     | event for staff to facilitate      |                          |  |
|                                     | interactions and raise profile of  |                          |  |
|                                     | equality and diversity issues.     |                          |  |
|                                     | E2.4 Ensure appropriate            | E2.4 PVC Staff           |  |
|                                     | diversity and inclusivity in the   | Experience/OBU Events    |  |
|                                     | OBU Public Lecture series.         | Manager.                 |  |

| G1. Improve degree attainment         | G1.1 Section to be added to       | G1.1                   | More academic staff aware of pertinent issues, |
|---------------------------------------|-----------------------------------|------------------------|--|
| scores amongst BME students over      | Faculty Annual Review template    | Faculty ADSEs/ Head of | measured by the quality of completed           |
| next three years.                     | and Annual Planning templates     | APQO.                  | templates. Reduced attainment gap between      |
|                                       | to ensure auditing of faculty     |                        | BME and non-BME students.                      |
|                                       | actions relating to BME student   |                        |  |
|                                       | performance.                      |                        |  |
|                                       | G1.2 Promote successful staff     | G1.2                   |  |
|                                       | development activities linked to  | Head of OCSLD          |  |
|                                       | reducing attainment gap.          |                        |  |
| H3. Maintain and enhance (where       | H3.1 Strengthen aspects of        | H3.1-H3.2 Chair of     | No statistically significant difference in NSS |
| possible) the high standards of       | PCTHE re inclusive teaching and   | RESG and PESE2 Project | results between BME UK and BME non-UK          |
| academic support for BME students     | challenging student perceptions   | Sponsor/PVC Student    | compared to white UK and white non-UK          |
|                                       | and behaviours in relation        | Experience/ Faculty    | students.                                      |
|                                       | ethnicity and race.               | ADSEs/ Head of OCSLD.  |  |
|                                       | H3.2 Diversify and promote        |                        |  |
|                                       | resources for inclusive teaching. |                        |  |
| H4. Enhance BME student               | H4.1 Work with Brookes' Union     | H4.1 GM of BU/BU       | Enhanced representation of BME students at     |
| experience in relation to their       | (BU) to ensure healthy cohort of  | Ethnic Minority        | OBU alongside greater inclusivity and the      |
| inclusion in the discussion of        | BME Student Reps appointed to     | Students' Officer/ PVC | facilitation of improved channels of           |
| institutional and sector-wide issues. | promote and enhance the           | Student Experience.    | communication between the institution and its  |
|                                       | student experience at the         |                        | student body as evidenced by improved scores   |
|                                       | University.                       |                        | to above sector average in the NSS.            |
| H5. Enhance BME student               | H5.2 Support BU in enhancing      | H5.2 GM of BU/PVC      | Enhanced inclusivity across OBU and more       |
| experience in relation to social and  | student engagement with           | Student Experience/ BU | opportunities created for social and cultural  |
| cultural opportunities and the        | programme of social and           | Ethnic Minority        | interactions evidenced by improved scores in   |
| general culture of the institution    | educational activities promoting  | Students' Officer/     | the NSS. Greater awareness of work of BU in    |
|                                       | and celebrating racial and        | Faculty ADSEs.         | the promotion and facilitation of discussion   |
|                                       | ethnic diversity.                 |                        | related to race and ethnicity.                 |